

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**

**INCOME STATEMENT - CONSOLIDATED**

Scenario: 2 - SRV 42%

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	98,667,589	113,432,761	130,917,792	137,119,424	143,663,379	150,571,764	157,528,925	164,480,568	171,761,258	179,387,760
User Charges & Fees	66,235,486	69,416,790	72,760,634	76,168,784	79,749,920	83,513,738	87,383,473	91,349,613	95,502,625	99,851,658
Other Revenues	5,794,939	6,340,235	6,915,266	7,521,726	8,161,417	8,836,246	9,535,759	10,259,171	11,020,061	11,820,390
Grants & Contributions provided for Operating Purposes	10,511,511	10,834,632	11,164,203	11,503,857	11,853,903	12,214,664	12,586,469	12,969,660	13,364,587	13,771,614
Grants & Contributions provided for Capital Purposes	44,876,931	14,033,460	5,175,460	5,430,908	10,776,784	9,476,496	9,764,195	10,063,403	10,374,579	10,485,328
Interest & Investment Revenue	11,078,603	6,391,424	4,246,457	4,570,043	4,919,765	5,643,464	6,468,281	8,262,864	10,103,326	11,929,525
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	1,723,380	1,792,315	1,864,008	1,938,568	2,016,111	2,096,755	2,180,626	2,267,851	2,358,565	2,452,907
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>238,888,439</b>	<b>222,241,616</b>	<b>233,043,819</b>	<b>244,253,311</b>	<b>261,141,279</b>	<b>272,353,128</b>	<b>285,447,728</b>	<b>299,653,130</b>	<b>314,485,001</b>	<b>329,699,181</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	72,273,602	75,539,147	78,959,939	82,535,700	85,153,651	87,907,454	90,701,414	93,586,716	96,595,805	99,705,512
Borrowing Costs	5,008,374	5,924,116	9,232,225	15,090,185	18,226,085	19,508,261	20,166,481	20,254,905	20,252,750	20,176,958
Materials & Contracts	69,759,679	72,986,246	76,340,424	79,228,886	82,224,808	85,514,946	89,146,651	92,511,173	96,106,755	99,843,102
Depreciation & Amortisation	43,400,000	46,118,427	49,314,130	51,740,499	55,738,670	59,033,251	62,279,583	64,555,840	66,847,225	69,221,016
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,388,749	3,490,411	3,595,124	3,702,978	3,814,067	3,928,489	4,046,344	4,167,734	4,292,766	4,421,549
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,599,500	2,599,500	2,599,500	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>196,429,904</b>	<b>206,657,848</b>	<b>220,041,342</b>	<b>235,798,247</b>	<b>248,657,281</b>	<b>259,392,401</b>	<b>269,840,473</b>	<b>278,576,369</b>	<b>287,595,301</b>	<b>296,868,138</b>
<b>Operating Result from Continuing Operations</b>	<b>42,458,535</b>	<b>15,583,768</b>	<b>13,002,477</b>	<b>8,455,064</b>	<b>12,483,999</b>	<b>12,960,726</b>	<b>15,607,255</b>	<b>21,076,761</b>	<b>26,889,700</b>	<b>32,831,043</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>42,458,535</b>	<b>15,583,768</b>	<b>13,002,477</b>	<b>8,455,064</b>	<b>12,483,999</b>	<b>12,960,726</b>	<b>15,607,255</b>	<b>21,076,761</b>	<b>26,889,700</b>	<b>32,831,043</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(2,418,396)</b>	<b>1,550,308</b>	<b>7,827,018</b>	<b>3,024,156</b>	<b>1,707,214</b>	<b>3,484,231</b>	<b>5,843,060</b>	<b>11,013,357</b>	<b>16,515,121</b>	<b>22,345,715</b>

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**

**INCOME STATEMENT - GENERAL FUND**

Scenario: 2 - SRV 42%

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	66,782,563	79,210,108	94,175,583	97,661,017	101,276,206	105,026,016	108,915,492	112,949,873	117,134,597	121,475,304
User Charges & Fees	43,399,352	45,321,408	47,329,651	49,320,737	51,397,862	53,564,843	55,825,669	58,184,508	60,645,721	63,213,867
Other Revenues	4,964,959	5,439,707	5,938,192	6,461,602	7,011,182	7,588,241	8,194,153	8,830,361	9,498,379	10,199,798
Grants & Contributions provided for Operating Purposes	10,168,983	10,474,052	10,788,274	11,111,922	11,445,280	11,788,638	12,142,298	12,506,567	12,881,764	13,268,216
Grants & Contributions provided for Capital Purposes	44,876,931	13,912,820	4,929,354	4,075,686	9,166,714	7,761,382	7,859,838	7,962,231	8,068,720	8,179,469
Interest & Investment Revenue	1,998,232	2,325,988	2,407,209	2,873,298	2,400,178	2,380,051	2,198,268	2,926,912	3,641,042	4,283,963
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	1,567,480	1,630,179	1,695,386	1,763,202	1,833,730	1,907,079	1,983,362	2,062,697	2,145,205	2,231,013
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>173,758,500</b>	<b>158,314,263</b>	<b>167,263,650</b>	<b>173,267,464</b>	<b>184,531,153</b>	<b>190,016,251</b>	<b>197,119,079</b>	<b>205,423,149</b>	<b>214,015,428</b>	<b>222,851,631</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	65,418,591	68,362,428	71,438,737	74,653,481	76,893,085	79,199,878	81,575,874	84,023,150	86,543,845	89,140,160
Borrowing Costs	4,872,523	5,835,424	6,886,009	6,803,182	6,456,576	6,098,438	6,340,090	6,054,805	5,732,195	5,392,357
Materials & Contracts	41,678,976	43,865,245	45,517,103	47,018,516	48,564,971	50,157,821	52,198,455	53,900,309	55,653,218	57,458,715
Depreciation & Amortisation	29,000,000	30,697,153	32,138,505	33,094,329	34,087,158	35,122,120	36,205,206	37,412,405	38,653,261	39,935,272
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,388,749	3,490,411	3,595,124	3,702,978	3,814,067	3,928,489	4,046,344	4,167,734	4,292,766	4,421,549
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,599,500	2,599,500	2,599,500	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>146,958,339</b>	<b>154,850,161</b>	<b>162,174,978</b>	<b>168,772,485</b>	<b>173,315,858</b>	<b>178,006,744</b>	<b>183,865,968</b>	<b>189,058,403</b>	<b>194,375,285</b>	<b>199,848,053</b>
<b>Operating Result from Continuing Operations</b>	<b>26,800,161</b>	<b>3,464,102</b>	<b>5,088,672</b>	<b>4,494,979</b>	<b>11,215,295</b>	<b>12,009,507</b>	<b>13,253,110</b>	<b>16,364,745</b>	<b>19,640,143</b>	<b>23,003,578</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>26,800,161</b>	<b>3,464,102</b>	<b>5,088,672</b>	<b>4,494,979</b>	<b>11,215,295</b>	<b>12,009,507</b>	<b>13,253,110</b>	<b>16,364,745</b>	<b>19,640,143</b>	<b>23,003,578</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(18,076,770)</b>	<b>(10,448,718)</b>	<b>159,318</b>	<b>419,293</b>	<b>2,048,581</b>	<b>4,248,124</b>	<b>5,393,273</b>	<b>8,402,514</b>	<b>11,571,423</b>	<b>14,824,109</b>

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**

**INCOME STATEMENT - WATER FUND**

Scenario: 2 - SRV 42%

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	9,315,026	9,734,202	10,172,241	10,629,992	11,108,342	11,608,217	12,130,587	12,676,463	13,246,904	13,843,015
User Charges & Fees	17,045,598	17,812,650	18,614,219	19,451,859	20,327,193	21,241,916	22,197,803	23,196,704	24,240,555	25,331,380
Other Revenues	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	174,000	185,310	193,649	202,363	211,469	220,986	230,930	241,322	252,181	263,529
Grants & Contributions provided for Capital Purposes	-	54,080	110,323	607,513	685,894	767,409	852,186	940,353	1,032,047	1,032,047
Interest & Investment Revenue	4,892,710	2,346,396	1,193,535	1,014,153	1,666,346	2,419,717	3,204,429	4,025,020	4,886,356	5,783,655
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	41,900	43,576	45,319	47,132	49,017	50,978	53,017	55,138	57,343	59,637
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>31,469,234</b>	<b>30,176,214</b>	<b>30,329,287</b>	<b>31,953,012</b>	<b>34,048,260</b>	<b>36,309,223</b>	<b>38,668,951</b>	<b>41,134,999</b>	<b>43,715,388</b>	<b>46,313,264</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	2,661,252	2,788,992	2,922,864	3,063,161	3,210,193	3,364,282	3,525,768	3,695,005	3,872,365	4,058,238
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	12,914,091	13,120,225	14,102,510	14,737,123	15,400,294	16,093,307	16,817,506	17,574,294	18,365,137	19,191,568
Depreciation & Amortisation	7,650,000	7,966,135	8,212,895	8,505,947	8,926,764	9,351,952	9,781,560	10,234,337	10,691,900	11,169,920
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>23,225,343</b>	<b>23,875,353</b>	<b>25,238,269</b>	<b>26,306,231</b>	<b>27,537,251</b>	<b>28,809,542</b>	<b>30,124,833</b>	<b>31,503,635</b>	<b>32,929,402</b>	<b>34,419,726</b>
<b>Operating Result from Continuing Operations</b>	<b>8,243,891</b>	<b>6,300,862</b>	<b>5,091,018</b>	<b>5,646,781</b>	<b>6,511,010</b>	<b>7,499,682</b>	<b>8,544,117</b>	<b>9,631,364</b>	<b>10,785,986</b>	<b>11,893,537</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>8,243,891</b>	<b>6,300,862</b>	<b>5,091,018</b>	<b>5,646,781</b>	<b>6,511,010</b>	<b>7,499,682</b>	<b>8,544,117</b>	<b>9,631,364</b>	<b>10,785,986</b>	<b>11,893,537</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>8,243,891</b>	<b>6,246,782</b>	<b>4,980,695</b>	<b>5,039,268</b>	<b>5,825,116</b>	<b>6,732,273</b>	<b>7,691,932</b>	<b>8,691,011</b>	<b>9,753,939</b>	<b>10,861,490</b>

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**

**INCOME STATEMENT - SEWER FUND**

Scenario: 2 - SRV 42%

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>										
<b>Revenue:</b>										
Rates & Annual Charges	22,570,000	24,488,450	26,569,968	28,828,416	31,278,831	33,937,531	36,482,846	38,854,231	41,379,756	44,069,441
User Charges & Fees	5,790,536	6,282,732	6,816,764	7,396,189	8,024,865	8,706,978	9,360,002	9,968,402	10,616,348	11,306,410
Other Revenues	829,980	900,528	977,073	1,060,124	1,150,235	1,248,005	1,341,605	1,428,810	1,521,682	1,620,592
Grants & Contributions provided for Operating Purposes	168,528	175,269	182,280	189,571	197,154	205,040	213,242	221,771	230,642	239,868
Grants & Contributions provided for Capital Purposes	-	66,560	135,782	747,708	924,177	947,704	1,052,172	1,160,819	1,273,812	1,273,812
Interest & Investment Revenue	4,187,661	1,719,039	645,713	682,593	853,241	843,696	1,065,585	1,310,933	1,575,928	1,861,907
<b>Other Income:</b>										
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-
Other Income	114,000	118,560	123,302	128,235	133,364	138,698	144,246	150,016	156,017	162,258
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>33,660,705</b>	<b>33,751,138</b>	<b>35,450,883</b>	<b>39,032,835</b>	<b>42,561,866</b>	<b>46,027,653</b>	<b>49,659,699</b>	<b>53,094,982</b>	<b>56,754,185</b>	<b>60,534,286</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-Costs	4,193,759	4,387,727	4,598,338	4,819,058	5,050,373	5,343,295	5,599,773	5,868,562	6,179,596	6,507,114
Borrowing Costs	135,851	88,692	2,346,216	8,287,003	11,769,509	13,409,823	13,826,391	14,200,100	14,520,555	14,784,601
Materials & Contracts	15,166,612	16,000,776	16,720,811	17,473,247	18,259,543	19,263,818	20,130,690	21,036,571	22,088,400	23,192,820
Depreciation & Amortisation	6,750,000	7,455,139	8,962,731	10,140,223	12,724,747	14,559,179	16,292,817	16,909,098	17,502,064	18,115,824
Impairment of investments	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>26,246,222</b>	<b>27,932,334</b>	<b>32,628,095</b>	<b>40,719,532</b>	<b>47,804,172</b>	<b>52,576,115</b>	<b>55,849,671</b>	<b>58,014,331</b>	<b>60,290,614</b>	<b>62,600,359</b>
<b>Operating Result from Continuing Operations</b>	<b>7,414,483</b>	<b>5,818,804</b>	<b>2,822,787</b>	<b>(1,686,696)</b>	<b>(5,242,306)</b>	<b>(6,548,462)</b>	<b>(6,189,972)</b>	<b>(4,919,349)</b>	<b>(3,536,429)</b>	<b>(2,066,073)</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>7,414,483</b>	<b>5,818,804</b>	<b>2,822,787</b>	<b>(1,686,696)</b>	<b>(5,242,306)</b>	<b>(6,548,462)</b>	<b>(6,189,972)</b>	<b>(4,919,349)</b>	<b>(3,536,429)</b>	<b>(2,066,073)</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>7,414,483</b>	<b>5,752,244</b>	<b>2,687,005</b>	<b>(2,434,405)</b>	<b>(6,166,483)</b>	<b>(7,496,166)</b>	<b>(7,242,144)</b>	<b>(6,080,168)</b>	<b>(4,810,241)</b>	<b>(3,339,884)</b>

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**  
**BALANCE SHEET - CONSOLIDATED**  
**Scenario: 2 - SRV 42%**

	2026/27	2027/28	2028/29	2029/30	Projected Years		2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	47,721,552	50,636,462	54,630,830	67,617,961	67,790,871	73,078,236	85,911,385	127,434,327	172,758,938	219,395,430
Investments	94,511,442	42,979,869	16,922,747	11,501,658	11,501,658	11,501,658	11,501,658	11,501,658	11,501,658	11,501,658
Receivables	38,036,090	39,906,614	42,867,392	46,316,727	47,935,669	50,695,510	53,434,406	58,299,226	63,281,203	68,350,987
Inventories	5,173,196	4,687,296	5,269,459	5,317,027	5,366,442	5,418,149	5,476,702	5,532,293	5,590,266	5,650,516
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	1,367,295	1,433,039	1,490,240	1,540,479	1,592,302	1,645,762	1,712,110	1,769,338	1,828,374	1,889,279
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>186,809,575</b>	<b>139,643,280</b>	<b>121,180,667</b>	<b>132,293,851</b>	<b>134,186,943</b>	<b>142,339,314</b>	<b>158,036,261</b>	<b>204,536,841</b>	<b>254,960,440</b>	<b>306,787,871</b>
<b>Non-Current Assets</b>										
Investments	59,106,398	23,400,825	5,601,393	2,608,847	2,608,847	2,608,847	2,608,847	2,608,847	2,608,847	2,608,847
Receivables	82,998	90,053	97,707	106,012	115,023	124,800	134,161	142,881	152,168	162,059
Inventories	1,353,625	1,178,750	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	2,250,446,593	2,465,033,615	2,678,284,176	2,795,851,364	2,891,931,193	2,971,376,342	3,040,717,847	3,080,271,837	3,120,767,828	3,099,849,724
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000	5,250,000
Right of use assets	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>2,318,324,613</b>	<b>2,497,038,243</b>	<b>2,692,669,750</b>	<b>2,807,252,698</b>	<b>2,903,341,537</b>	<b>2,982,796,463</b>	<b>3,052,147,329</b>	<b>3,091,710,039</b>	<b>3,132,215,317</b>	<b>3,111,307,104</b>
<b>TOTAL ASSETS</b>	<b>2,505,134,188</b>	<b>2,636,681,523</b>	<b>2,813,850,417</b>	<b>2,939,546,549</b>	<b>3,037,528,480</b>	<b>3,125,135,777</b>	<b>3,210,183,590</b>	<b>3,296,246,880</b>	<b>3,387,175,757</b>	<b>3,418,094,975</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	20,296,537	21,426,519	22,575,783	23,276,789	23,931,167	24,612,746	25,387,900	26,109,909	26,858,878	27,705,505
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	7,947,164	4,078,927	4,259,669	4,438,866	4,625,808	4,820,836	5,024,310	5,236,606	5,458,115	5,689,248
Lease liabilities	236,890	29,773	30,471	31,182	31,915	32,663	-	-	-	-
Borrowings	8,206,812	9,687,295	11,548,157	13,664,818	14,937,232	15,600,744	15,367,376	16,641,662	17,989,585	19,415,434
Employee benefit provisions	11,902,096	12,598,970	13,330,688	14,098,991	14,905,710	15,752,764	16,642,171	17,576,049	18,556,620	18,556,620
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>48,589,500</b>	<b>47,821,484</b>	<b>51,744,768</b>	<b>55,510,647</b>	<b>58,431,831</b>	<b>60,819,753</b>	<b>62,421,757</b>	<b>65,564,225</b>	<b>68,863,198</b>	<b>71,366,807</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	1,614,706	1,584,933	1,554,462	1,523,280	1,491,365	1,458,702	1,458,702	1,458,702	1,458,702	1,458,702
Borrowings	117,879,309	173,192,015	271,643,857	322,979,039	343,041,808	352,441,063	357,073,687	355,432,026	352,442,441	348,027,007
Employee benefit provisions	828,008	888,606	952,234	1,019,043	1,089,192	1,162,849	1,240,189	1,321,396	1,406,663	1,406,663
Other provisions	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>142,265,023</b>	<b>197,608,554</b>	<b>296,093,553</b>	<b>347,464,362</b>	<b>367,565,365</b>	<b>377,005,614</b>	<b>381,715,578</b>	<b>380,155,124</b>	<b>377,250,806</b>	<b>372,835,372</b>
<b>TOTAL LIABILITIES</b>	<b>190,854,523</b>	<b>245,430,038</b>	<b>347,838,321</b>	<b>402,975,009</b>	<b>425,997,196</b>	<b>437,825,367</b>	<b>444,137,335</b>	<b>445,719,348</b>	<b>446,114,004</b>	<b>444,202,179</b>
<b>Net Assets</b>	<b>2,314,279,665</b>	<b>2,391,251,485</b>	<b>2,466,012,096</b>	<b>2,536,571,540</b>	<b>2,611,531,284</b>	<b>2,687,310,411</b>	<b>2,766,046,255</b>	<b>2,850,527,532</b>	<b>2,941,061,753</b>	<b>2,973,892,796</b>
<b>EQUITY</b>										
Retained Earnings	1,029,843,764	1,045,427,532	1,058,430,010	1,066,885,074	1,079,369,072	1,092,329,799	1,107,937,054	1,129,013,814	1,155,903,514	1,188,734,557
Revaluation Reserves	1,284,435,901	1,345,823,953	1,407,582,087	1,469,686,467	1,532,162,212	1,594,980,612	1,658,109,201	1,721,513,718	1,785,158,239	1,785,158,239
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,314,279,665	2,391,251,485	2,466,012,096	2,536,571,540	2,611,531,284	2,687,310,411	2,766,046,255	2,850,527,532	2,941,061,753	2,973,892,796
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>2,314,279,665</b>	<b>2,391,251,485</b>	<b>2,466,012,096</b>	<b>2,536,571,540</b>	<b>2,611,531,284</b>	<b>2,687,310,411</b>	<b>2,766,046,255</b>	<b>2,850,527,532</b>	<b>2,941,061,753</b>	<b>2,973,892,796</b>

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**  
**BALANCE SHEET - GENERAL FUND**  
**Scenario: 2 - SRV 42%**

	2026/27	2027/28	2028/29	2029/30	Projected Years					
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	46,721,552	49,636,462	53,630,830	66,617,961	53,514,660	52,743,147	52,010,411	77,792,247	105,279,104	131,963,849
Investments	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000	7,798,000
Receivables	17,169,035	17,773,486	19,283,831	21,053,207	20,874,545	21,731,144	22,587,396	25,638,222	28,696,144	31,737,414
Inventories	4,602,702	4,106,498	4,646,144	4,665,663	4,685,767	4,706,474	4,733,002	4,755,126	4,777,914	4,801,385
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	1,261,896	1,325,958	1,375,142	1,420,202	1,466,613	1,514,417	1,574,854	1,625,905	1,678,488	1,732,647
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>77,553,185</b>	<b>80,640,405</b>	<b>86,733,947</b>	<b>101,555,032</b>	<b>88,339,585</b>	<b>88,493,181</b>	<b>88,703,663</b>	<b>117,609,501</b>	<b>148,229,649</b>	<b>178,033,296</b>
<b>Non-Current Assets</b>										
Investments	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	1,353,625	1,178,750	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474	1,351,474
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	1,605,987,883	1,665,815,962	1,707,929,358	1,736,564,335	1,800,145,812	1,861,536,514	1,919,500,554	1,948,260,978	1,978,530,374	1,965,825,102
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000
Right of use assets	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000	2,085,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>1,609,916,508</b>	<b>1,669,569,712</b>	<b>1,711,855,832</b>	<b>1,740,490,809</b>	<b>1,804,072,286</b>	<b>1,865,462,988</b>	<b>1,923,427,028</b>	<b>1,952,187,452</b>	<b>1,982,456,848</b>	<b>1,969,751,576</b>
<b>TOTAL ASSETS</b>	<b>1,687,469,693</b>	<b>1,750,210,117</b>	<b>1,798,589,778</b>	<b>1,842,045,841</b>	<b>1,892,411,871</b>	<b>1,953,956,170</b>	<b>2,012,130,692</b>	<b>2,069,796,953</b>	<b>2,130,686,497</b>	<b>2,147,784,871</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	19,242,399	20,328,766	21,413,750	22,059,075	22,654,977	23,269,659	23,981,127	24,637,503	25,314,580	26,085,761
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	7,947,164	4,078,927	4,259,669	4,438,866	4,625,808	4,820,836	5,024,310	5,236,606	5,458,115	5,689,248
Lease liabilities	236,890	29,773	30,471	31,182	31,915	32,663	-	-	-	-
Borrowings	7,640,222	8,175,652	7,345,829	7,432,427	7,376,537	7,376,861	6,245,070	6,567,680	6,907,518	7,265,529
Employee benefit provisions	9,522,096	10,218,970	10,950,688	11,718,991	12,525,710	13,372,764	14,262,171	15,196,049	16,176,620	16,176,620
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>44,588,773</b>	<b>42,832,088</b>	<b>44,000,406</b>	<b>45,680,541</b>	<b>47,214,945</b>	<b>48,872,782</b>	<b>49,512,678</b>	<b>51,637,837</b>	<b>53,856,833</b>	<b>55,217,158</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	1,614,706	1,584,933	1,554,462	1,523,280	1,491,365	1,458,702	1,458,702	1,458,702	1,458,702	1,458,702
Borrowings	116,939,236	133,763,584	131,417,755	123,985,328	116,608,792	119,231,931	117,986,861	111,419,182	104,511,664	97,246,135
Employee benefit provisions	828,008	888,606	952,234	1,019,043	1,089,192	1,162,849	1,240,189	1,321,396	1,406,663	1,406,663
Other provisions	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000	21,943,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>141,324,950</b>	<b>158,180,123</b>	<b>155,867,451</b>	<b>148,470,651</b>	<b>141,132,349</b>	<b>143,796,482</b>	<b>142,628,752</b>	<b>136,142,280</b>	<b>129,320,029</b>	<b>122,054,500</b>
<b>TOTAL LIABILITIES</b>	<b>185,913,723</b>	<b>201,012,211</b>	<b>199,867,857</b>	<b>194,151,192</b>	<b>188,347,295</b>	<b>192,669,264</b>	<b>192,141,429</b>	<b>187,780,117</b>	<b>183,176,862</b>	<b>177,271,657</b>
<b>Net Assets</b>	<b>1,501,555,970</b>	<b>1,549,197,906</b>	<b>1,598,721,921</b>	<b>1,647,894,649</b>	<b>1,704,064,577</b>	<b>1,761,286,906</b>	<b>1,819,989,262</b>	<b>1,882,016,836</b>	<b>1,947,509,636</b>	<b>1,970,513,214</b>
<b>EQUITY</b>										
Retained Earnings	541,277,299	544,741,401	549,830,073	554,325,052	565,540,347	577,549,854	590,802,964	607,167,710	626,807,853	649,811,431
Revaluation Reserves	960,278,671	1,004,456,505	1,048,891,848	1,093,569,597	1,138,524,229	1,183,737,051	1,229,186,297	1,274,849,126	1,320,701,783	1,320,701,783
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	1,501,555,970	1,549,197,906	1,598,721,921	1,647,894,649	1,704,064,577	1,761,286,906	1,819,989,262	1,882,016,836	1,947,509,636	1,970,513,214
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>1,501,555,970</b>	<b>1,549,197,906</b>	<b>1,598,721,921</b>	<b>1,647,894,649</b>	<b>1,704,064,577</b>	<b>1,761,286,906</b>	<b>1,819,989,262</b>	<b>1,882,016,836</b>	<b>1,947,509,636</b>	<b>1,970,513,214</b>

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**  
**BALANCE SHEET - WATER FUND**  
**Scenario: 2 - SRV 42%**

	2026/27	2027/28	2028/29	2029/30	Projected Years		2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	-	-	-	-	5,512,154	13,233,085	22,230,097	32,563,753	44,300,639	57,408,597
Investments	46,345,684	20,265,866	6,435,264	1,766,955	1,766,955	1,766,955	1,766,955	1,766,955	1,766,955	1,766,955
Receivables	8,513,284	8,811,970	9,166,210	9,564,491	10,005,297	10,469,665	10,956,709	11,467,459	12,002,995	12,564,248
Inventories	539,821	548,438	589,498	616,026	643,747	672,716	702,988	734,622	767,680	802,226
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	105,398	107,081	115,097	120,277	125,689	131,345	137,256	143,432	149,887	156,632
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>55,504,188</b>	<b>29,733,355</b>	<b>16,306,070</b>	<b>12,067,749</b>	<b>18,053,843</b>	<b>26,273,766</b>	<b>35,794,004</b>	<b>46,676,222</b>	<b>58,988,156</b>	<b>72,698,658</b>
<b>Non-Current Assets</b>										
Investments	23,030,301	10,070,603	3,197,840	878,043	878,043	878,043	878,043	878,043	878,043	878,043
Receivables	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	334,067,534	388,162,066	422,692,813	444,075,267	453,821,599	462,361,014	470,676,788	478,743,677	486,554,513	484,771,283
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000	4,760,000
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>361,857,836</b>	<b>402,992,669</b>	<b>430,650,653</b>	<b>449,713,310</b>	<b>459,459,642</b>	<b>467,999,057</b>	<b>476,314,831</b>	<b>484,381,720</b>	<b>492,192,557</b>	<b>490,409,327</b>
<b>TOTAL ASSETS</b>	<b>417,362,023</b>	<b>432,726,024</b>	<b>446,956,723</b>	<b>461,781,059</b>	<b>477,513,485</b>	<b>494,272,823</b>	<b>512,108,836</b>	<b>531,057,942</b>	<b>551,180,713</b>	<b>563,107,985</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	527,148	539,620	575,659	601,564	628,634	656,922	686,484	717,376	749,658	783,392
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000	1,074,000
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>1,601,148</b>	<b>1,613,620</b>	<b>1,649,659</b>	<b>1,675,564</b>	<b>1,702,634</b>	<b>1,730,922</b>	<b>1,760,484</b>	<b>1,791,376</b>	<b>1,823,658</b>	<b>1,857,392</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>	<b>1,601,148</b>	<b>1,613,620</b>	<b>1,649,659</b>	<b>1,675,564</b>	<b>1,702,634</b>	<b>1,730,922</b>	<b>1,760,484</b>	<b>1,791,376</b>	<b>1,823,658</b>	<b>1,857,392</b>
<b>Net Assets</b>	<b>415,760,875</b>	<b>431,112,404</b>	<b>445,307,064</b>	<b>460,105,496</b>	<b>475,810,851</b>	<b>492,541,900</b>	<b>510,348,352</b>	<b>529,266,566</b>	<b>549,357,055</b>	<b>561,250,593</b>
<b>EQUITY</b>										
Retained Earnings	230,217,701	236,518,563	241,609,581	247,256,362	253,767,372	261,267,053	269,811,171	279,442,535	290,228,520	302,122,058
Revaluation Reserves	185,543,174	194,593,841	203,697,483	212,849,134	222,043,480	231,274,847	240,537,181	249,824,032	259,128,535	259,128,535
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	415,760,875	431,112,404	445,307,064	460,105,496	475,810,851	492,541,900	510,348,352	529,266,566	549,357,055	561,250,593
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>415,760,875</b>	<b>431,112,404</b>	<b>445,307,064</b>	<b>460,105,496</b>	<b>475,810,851</b>	<b>492,541,900</b>	<b>510,348,352</b>	<b>529,266,566</b>	<b>549,357,055</b>	<b>561,250,593</b>

**Albury City Council**  
**10 Year Financial Plan for the Years ending 30 June 2036**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: 2 - SRV 42%**

	2026/27	2027/28	2028/29	2029/30	Projected Years		2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash & Cash Equivalents	1,000,000	1,000,000	1,000,000	1,000,000	8,764,057	7,102,004	11,670,877	17,078,327	23,179,195	30,022,984
Investments	40,367,758	14,916,003	2,689,483	1,936,703	1,936,703	1,936,703	1,936,703	1,936,703	1,936,703	1,936,703
Receivables	12,353,771	13,321,157	14,417,351	15,699,030	17,055,827	18,494,701	19,890,301	21,193,545	22,582,064	24,049,325
Inventories	30,673	32,360	33,816	35,338	36,928	38,959	40,712	42,545	44,672	46,905
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>53,752,202</b>	<b>29,269,521</b>	<b>18,140,650</b>	<b>18,671,070</b>	<b>27,793,514</b>	<b>27,572,367</b>	<b>33,538,593</b>	<b>40,251,118</b>	<b>47,742,634</b>	<b>56,055,917</b>
<b>Non-Current Assets</b>										
Investments	36,076,096	13,330,221	2,403,553	1,730,804	1,730,804	1,730,804	1,730,804	1,730,804	1,730,804	1,730,804
Receivables	82,998	90,053	97,707	106,012	115,023	124,800	134,161	142,881	152,168	162,059
Inventories	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	310,391,175	411,055,587	547,662,005	615,211,762	637,963,782	647,478,814	650,540,505	653,267,183	655,682,940	649,253,338
Investment Property	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>346,550,269</b>	<b>424,475,862</b>	<b>550,163,265</b>	<b>617,048,579</b>	<b>639,809,609</b>	<b>649,334,418</b>	<b>652,405,470</b>	<b>655,140,867</b>	<b>657,565,912</b>	<b>651,146,201</b>
<b>TOTAL ASSETS</b>	<b>400,302,471</b>	<b>453,745,382</b>	<b>568,303,916</b>	<b>635,719,649</b>	<b>667,603,123</b>	<b>676,906,785</b>	<b>685,944,063</b>	<b>695,391,986</b>	<b>705,308,546</b>	<b>707,202,118</b>
<b>LIABILITIES</b>										
<b>Current Liabilities</b>										
Bank Overdraft	-	-	-	-	-	-	-	-	-	-
Payables	526,990	558,134	586,374	616,151	647,556	686,165	720,290	755,030	794,640	836,352
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	566,589	1,511,643	4,202,328	6,232,391	7,560,696	8,223,884	9,122,306	10,073,982	11,082,067	12,149,905
Employee benefit provisions	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000	1,306,000
Other provisions	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>2,399,579</b>	<b>3,375,777</b>	<b>6,094,703</b>	<b>8,154,542</b>	<b>9,514,252</b>	<b>10,216,048</b>	<b>11,148,596</b>	<b>12,135,012</b>	<b>13,182,707</b>	<b>14,292,257</b>
<b>Non-Current Liabilities</b>										
Payables	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-
Borrowings	940,073	39,428,431	140,226,102	198,993,711	226,433,016	233,209,132	239,086,826	244,012,844	247,930,777	250,780,872
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>940,073</b>	<b>39,428,431</b>	<b>140,226,102</b>	<b>198,993,711</b>	<b>226,433,016</b>	<b>233,209,132</b>	<b>239,086,826</b>	<b>244,012,844</b>	<b>247,930,777</b>	<b>250,780,872</b>
<b>TOTAL LIABILITIES</b>	<b>3,339,652</b>	<b>42,804,208</b>	<b>146,320,805</b>	<b>207,148,253</b>	<b>235,947,268</b>	<b>243,425,180</b>	<b>250,235,422</b>	<b>256,147,856</b>	<b>261,113,484</b>	<b>265,073,129</b>
<b>Net Assets</b>	<b>396,962,819</b>	<b>410,941,175</b>	<b>421,983,111</b>	<b>428,571,396</b>	<b>431,655,856</b>	<b>433,481,605</b>	<b>435,708,641</b>	<b>439,244,130</b>	<b>444,195,062</b>	<b>442,128,989</b>
<b>EQUITY</b>										
Retained Earnings	258,348,764	264,167,568	266,990,356	265,303,660	260,061,353	253,512,891	247,322,919	242,403,570	238,867,141	236,801,069
Revaluation Reserves	138,614,055	146,773,607	154,992,755	163,267,736	171,594,502	179,968,714	188,385,722	196,840,560	205,327,921	205,327,921
Other Reserves	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	396,962,819	410,941,175	421,983,111	428,571,396	431,655,856	433,481,605	435,708,641	439,244,130	444,195,062	442,128,989
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>396,962,819</b>	<b>410,941,175</b>	<b>421,983,111</b>	<b>428,571,396</b>	<b>431,655,856</b>	<b>433,481,605</b>	<b>435,708,641</b>	<b>439,244,130</b>	<b>444,195,062</b>	<b>442,128,989</b>

Albury City Council  
10 Year Financial Plan for the Years ending 30 June 2036  
**CASH FLOW STATEMENT - CONSOLIDATED**  
Scenario: 2 - SRV 42%

	2026/27	2027/28	2028/29	2029/30	Projected Years					
	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36				
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	97,899,192	112,555,163	129,947,991	136,240,590	142,714,549	149,547,183	156,538,106	163,543,955	170,766,739	178,331,694
User Charges & Fees	64,325,977	68,785,030	72,085,672	75,444,955	78,976,053	82,686,104	86,563,350	90,548,006	94,655,732	98,956,848
Investment & Interest Revenue Received	11,336,963	6,420,141	3,956,079	3,591,935	6,025,183	5,611,382	6,498,573	6,136,090	8,008,619	8,892,923
Grants & Contributions	51,420,438	21,072,619	16,403,601	16,877,218	22,567,506	21,696,785	22,335,666	23,017,493	23,723,004	24,251,915
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	5,819,884	8,129,949	8,423,548	8,961,764	9,564,240	10,390,259	11,125,513	11,909,701	12,730,873	13,593,596
<b>Payments:</b>										
Employee Benefits & On-Costs	(71,553,698)	(74,781,676)	(78,164,594)	(81,700,587)	(84,276,783)	(86,986,743)	(89,734,667)	(92,571,632)	(95,529,966)	(99,705,512)
Materials & Contracts	(69,280,691)	(72,765,459)	(76,184,789)	(79,078,256)	(82,069,534)	(85,349,773)	(88,946,409)	(92,339,786)	(95,927,129)	(99,657,736)
Borrowing Costs	(5,008,374)	(5,924,116)	(9,232,225)	(15,090,185)	(18,226,085)	(19,508,261)	(20,166,481)	(20,254,905)	(20,252,750)	(20,176,958)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(2,721,518)	(3,152,788)	(3,283,448)	(3,392,002)	(3,563,466)	(3,670,425)	(3,754,594)	(3,893,292)	(4,010,154)	(4,057,781)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>82,238,174</b>	<b>60,338,864</b>	<b>63,951,835</b>	<b>61,855,432</b>	<b>71,711,663</b>	<b>74,416,512</b>	<b>80,459,056</b>	<b>86,095,630</b>	<b>94,164,968</b>	<b>101,428,989</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	16,060,650	87,237,146	43,856,553	8,413,636	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,600,000	1,600,000	209,604	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(120,331,509)	(202,817,398)	(204,306,557)	(110,703,307)	(92,842,753)	(79,160,000)	(71,992,500)	(44,205,313)	(47,198,695)	(51,802,912)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(102,670,859)</b>	<b>(113,980,252)</b>	<b>(160,240,400)</b>	<b>(102,289,671)</b>	<b>(92,842,753)</b>	<b>(79,160,000)</b>	<b>(71,992,500)</b>	<b>(44,205,313)</b>	<b>(47,198,695)</b>	<b>(51,802,912)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	22,700,000	65,000,000	110,000,000	65,000,000	35,000,000	25,000,000	20,000,000	15,000,000	15,000,000	15,000,000
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(7,769,194)	(8,206,812)	(9,687,295)	(11,548,157)	(13,664,818)	(14,937,232)	(15,600,744)	(15,367,376)	(16,641,662)	(17,989,585)
Repayment of lease liabilities (principal repayments)	(236,576)	(236,890)	(29,773)	(30,471)	(31,182)	(31,915)	(32,663)	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>14,694,230</b>	<b>56,556,298</b>	<b>100,282,932</b>	<b>53,421,372</b>	<b>21,304,000</b>	<b>10,030,853</b>	<b>4,366,593</b>	<b>(367,376)</b>	<b>(1,641,662)</b>	<b>(2,989,585)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(5,738,455)</b>	<b>2,914,910</b>	<b>3,994,367</b>	<b>12,987,132</b>	<b>172,910</b>	<b>5,287,365</b>	<b>12,833,149</b>	<b>41,522,942</b>	<b>45,324,611</b>	<b>46,636,492</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>53,460,007</b>	<b>47,721,552</b>	<b>50,636,462</b>	<b>54,630,830</b>	<b>67,617,961</b>	<b>67,790,871</b>	<b>73,078,236</b>	<b>85,911,385</b>	<b>127,434,327</b>	<b>172,758,938</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>47,721,552</b>	<b>50,636,462</b>	<b>54,630,830</b>	<b>67,617,961</b>	<b>67,790,871</b>	<b>73,078,236</b>	<b>85,911,385</b>	<b>127,434,327</b>	<b>172,758,938</b>	<b>219,395,430</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>47,721,552</b>	<b>50,636,462</b>	<b>54,630,830</b>	<b>67,617,961</b>	<b>67,790,871</b>	<b>73,078,236</b>	<b>85,911,385</b>	<b>127,434,327</b>	<b>172,758,938</b>	<b>219,395,430</b>
<b>Investments - end of the year</b>	<b>153,617,840</b>	<b>66,380,694</b>	<b>22,524,140</b>	<b>14,110,505</b>	<b>14,110,505</b>	<b>14,110,505</b>	<b>14,110,505</b>	<b>14,110,505</b>	<b>14,110,505</b>	<b>14,110,505</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>201,339,392</b>	<b>117,017,156</b>	<b>77,154,970</b>	<b>81,728,466</b>	<b>81,901,376</b>	<b>87,188,741</b>	<b>100,021,890</b>	<b>141,544,831</b>	<b>186,869,443</b>	<b>233,505,935</b>
<b>Representing:</b>										
- External Restrictions	164,708,005	72,470,859	29,614,305	20,200,670	32,476,881	37,535,759	50,101,643	64,842,750	82,680,504	102,632,251
- Internal Restrictions	25,983,000	26,133,000	25,733,000	25,883,000	26,033,000	26,183,000	25,733,000	25,883,000	25,883,000	25,883,000
- Unrestricted	10,648,387	18,413,297	21,807,665	35,644,796	23,391,495	23,469,982	24,187,246	50,819,082	78,305,939	104,990,684
	<b>201,339,392</b>	<b>117,017,156</b>	<b>77,154,970</b>	<b>81,728,466</b>	<b>81,901,376</b>	<b>87,188,741</b>	<b>100,021,890</b>	<b>141,544,831</b>	<b>186,869,443</b>	<b>233,505,935</b>

Albury City Council  
10 Year Financial Plan for the Years ending 30 June 2036  
**CASH FLOW STATEMENT - GENERAL FUND**  
Scenario: 2 - SRV 42%

	2026/27	2027/28	2028/29	2029/30	Projected Years					
	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36				
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	66,744,575	79,043,426	93,974,861	97,614,269	101,227,718	104,975,722	108,863,325	112,895,763	117,078,470	121,417,085
User Charges & Fees	43,428,130	45,365,616	47,375,841	49,366,532	51,445,636	53,614,684	55,877,668	58,238,761	60,702,329	63,272,934
Investment & Interest Revenue Received	2,224,641	2,198,676	2,039,689	1,879,836	3,529,029	2,360,270	2,253,249	828,681	1,578,995	2,283,856
Grants & Contributions	50,917,910	20,598,730	15,789,190	15,191,984	20,567,217	19,558,787	19,998,403	20,464,946	20,946,508	21,443,582
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	4,878,842	7,089,823	7,302,018	7,752,189	8,259,426	8,982,414	9,615,964	10,304,075	11,025,822	11,782,854
<b>Payments:</b>										
Employee Benefits & On-Costs	(64,698,687)	(67,604,957)	(70,643,392)	(73,818,368)	(76,016,217)	(78,279,166)	(80,609,127)	(83,008,066)	(85,478,006)	(89,140,160)
Materials & Contracts	(41,211,020)	(43,663,681)	(45,362,004)	(46,876,269)	(48,418,457)	(50,006,911)	(52,008,009)	(53,739,158)	(55,487,233)	(57,287,750)
Borrowing Costs	(4,872,523)	(5,835,424)	(6,886,009)	(6,803,182)	(6,456,576)	(6,098,438)	(6,340,090)	(6,054,805)	(5,732,195)	(5,392,357)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	(2,721,518)	(3,152,788)	(3,283,448)	(3,392,002)	(3,563,466)	(3,670,425)	(3,754,594)	(3,893,292)	(4,010,154)	(4,057,781)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>54,690,350</b>	<b>34,039,421</b>	<b>40,306,745</b>	<b>40,914,989</b>	<b>50,574,311</b>	<b>51,436,938</b>	<b>53,896,788</b>	<b>56,036,905</b>	<b>60,624,537</b>	<b>64,322,264</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,600,000	1,600,000	209,604	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(74,646,509)	(49,847,398)	(33,316,557)	(20,551,557)	(56,214,003)	(54,800,000)	(52,220,000)	(24,010,000)	(26,570,000)	(30,730,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(73,046,509)</b>	<b>(48,247,398)</b>	<b>(33,106,953)</b>	<b>(20,551,557)</b>	<b>(56,214,003)</b>	<b>(54,800,000)</b>	<b>(52,220,000)</b>	<b>(24,010,000)</b>	<b>(26,570,000)</b>	<b>(30,730,000)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	22,700,000	25,000,000	5,000,000	-	-	10,000,000	5,000,000	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(7,113,741)	(7,640,222)	(8,175,652)	(7,345,829)	(7,432,427)	(7,376,537)	(7,376,861)	(6,245,070)	(6,567,680)	(6,907,518)
Repayment of lease liabilities (principal repayments)	(236,576)	(236,890)	(29,773)	(30,471)	(31,182)	(31,915)	(32,663)	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>15,349,683</b>	<b>17,122,888</b>	<b>(3,205,425)</b>	<b>(7,376,300)</b>	<b>(7,463,609)</b>	<b>2,591,548</b>	<b>(2,409,524)</b>	<b>(6,245,070)</b>	<b>(6,567,680)</b>	<b>(6,907,518)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(3,006,476)</b>	<b>2,914,910</b>	<b>3,994,367</b>	<b>12,987,132</b>	<b>(13,103,301)</b>	<b>(771,513)</b>	<b>(732,735)</b>	<b>25,781,835</b>	<b>27,486,857</b>	<b>26,684,746</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>49,728,028</b>	<b>46,721,552</b>	<b>49,636,462</b>	<b>53,630,830</b>	<b>66,617,961</b>	<b>53,514,660</b>	<b>52,743,147</b>	<b>52,010,411</b>	<b>77,792,247</b>	<b>105,279,104</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>46,721,552</b>	<b>49,636,462</b>	<b>53,630,830</b>	<b>66,617,961</b>	<b>53,514,660</b>	<b>52,743,147</b>	<b>52,010,411</b>	<b>77,792,247</b>	<b>105,279,104</b>	<b>131,963,849</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>46,721,552</b>	<b>49,636,462</b>	<b>53,630,830</b>	<b>66,617,961</b>	<b>53,514,660</b>	<b>52,743,147</b>	<b>52,010,411</b>	<b>77,792,247</b>	<b>105,279,104</b>	<b>131,963,849</b>
<b>Investments - end of the year</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>	<b>7,798,000</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>54,519,552</b>	<b>57,434,462</b>	<b>61,428,830</b>	<b>74,415,961</b>	<b>61,312,660</b>	<b>60,541,147</b>	<b>59,808,411</b>	<b>85,590,247</b>	<b>113,077,104</b>	<b>139,761,849</b>
<b>Representing:</b>										
- External Restrictions	17,888,165	12,888,165	13,888,165	12,888,165	11,888,165	10,888,165	9,888,165	8,888,165	8,888,165	8,888,165
- Internal Restrictions	25,983,000	26,133,000	25,733,000	25,883,000	26,033,000	26,183,000	25,733,000	25,883,000	25,883,000	25,883,000
- Unrestricted	10,648,387	18,413,297	21,807,665	35,644,796	23,391,495	23,469,982	24,187,246	50,819,082	78,305,939	104,990,684
	<b>54,519,552</b>	<b>57,434,462</b>	<b>61,428,830</b>	<b>74,415,961</b>	<b>61,312,660</b>	<b>60,541,147</b>	<b>59,808,411</b>	<b>85,590,247</b>	<b>113,077,104</b>	<b>139,761,849</b>

Albury City Council  
10 Year Financial Plan for the Years ending 30 June 2036  
CASH FLOW STATEMENT - WATER FUND  
Scenario: 2 - SRV 42%

	Projected Years									
	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	9,092,812	9,677,613	10,113,106	10,568,196	11,043,765	11,540,734	12,060,067	12,602,770	13,169,895	13,762,540
User Charges & Fees	15,318,757	17,505,829	18,293,591	19,116,803	19,977,059	20,876,027	21,815,448	22,797,143	23,823,015	24,895,050
Investment & Interest Revenue Received	4,904,266	2,424,640	1,233,187	1,027,488	1,655,679	2,404,845	3,187,107	4,005,130	4,863,770	5,758,433
Grants & Contributions	174,000	239,390	303,972	809,876	897,363	988,395	1,083,116	1,181,675	1,284,229	1,295,577
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	1,196	36,344	37,761	39,234	40,764	42,353	44,004	45,719	47,501	49,352
<b>Payments:</b>										
Employee Benefits & On-Costs	(2,661,252)	(2,788,992)	(2,922,864)	(3,063,161)	(3,210,193)	(3,364,282)	(3,525,768)	(3,695,005)	(3,872,365)	(4,058,238)
Materials & Contracts	(12,986,773)	(13,124,340)	(14,122,119)	(14,749,792)	(15,413,532)	(16,107,141)	(16,831,963)	(17,589,401)	(18,380,924)	(19,208,066)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	<b>13,843,006</b>	<b>13,970,484</b>	<b>12,936,635</b>	<b>13,748,644</b>	<b>14,990,904</b>	<b>16,380,930</b>	<b>17,832,012</b>	<b>19,348,032</b>	<b>20,935,120</b>	<b>22,494,648</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	6,130,015	39,039,516	20,703,365	6,988,106	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(22,705,000)	(53,010,000)	(33,640,000)	(20,736,750)	(9,478,750)	(8,660,000)	(8,835,000)	(9,014,375)	(9,198,234)	(9,386,690)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(16,574,985)</b>	<b>(13,970,484)</b>	<b>(12,936,635)</b>	<b>(13,748,644)</b>	<b>(9,478,750)</b>	<b>(8,660,000)</b>	<b>(8,835,000)</b>	<b>(9,014,375)</b>	<b>(9,198,234)</b>	<b>(9,386,690)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(2,731,979)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,512,154</b>	<b>7,720,930</b>	<b>8,997,012</b>	<b>10,333,657</b>	<b>11,736,886</b>	<b>13,107,958</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>2,731,979</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,512,154</b>	<b>13,233,085</b>	<b>22,230,097</b>	<b>32,563,753</b>	<b>44,300,639</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,512,154</b>	<b>13,233,085</b>	<b>22,230,097</b>	<b>32,563,753</b>	<b>44,300,639</b>	<b>57,408,597</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,512,154</b>	<b>13,233,085</b>	<b>22,230,097</b>	<b>32,563,753</b>	<b>44,300,639</b>	<b>57,408,597</b>
<b>Investments - end of the year</b>	<b>69,375,985</b>	<b>30,336,469</b>	<b>9,633,104</b>	<b>2,644,998</b>	<b>2,644,998</b>	<b>2,644,998</b>	<b>2,644,998</b>	<b>2,644,998</b>	<b>2,644,998</b>	<b>2,644,998</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>69,375,985</b>	<b>30,336,469</b>	<b>9,633,104</b>	<b>2,644,998</b>	<b>8,157,152</b>	<b>15,878,083</b>	<b>24,875,095</b>	<b>35,208,752</b>	<b>46,945,637</b>	<b>60,053,596</b>
<b>Representing:</b>										
- External Restrictions	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	69,375,985	30,336,469	9,633,104	2,644,998	8,157,152	15,878,083	24,875,095	35,208,752	46,945,637	60,053,596
	<b>69,375,985</b>	<b>30,336,469</b>	<b>9,633,104</b>	<b>2,644,998</b>	<b>8,157,152</b>	<b>15,878,083</b>	<b>24,875,095</b>	<b>35,208,752</b>	<b>46,945,637</b>	<b>60,053,596</b>

Albury City Council  
10 Year Financial Plan for the Years ending 30 June 2036  
CASH FLOW STATEMENT - SEWER FUND  
Scenario: 2 - SRV 42%

	2026/27	2027/28	2028/29	2029/30	Projected Years		2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>										
<b>Receipts:</b>										
Rates & Annual Charges	22,061,805	23,834,123	25,860,024	28,058,126	30,443,066	33,030,727	35,614,714	38,045,422	40,518,374	43,152,069
User Charges & Fees	5,579,090	5,913,585	6,416,240	6,961,620	7,553,358	8,195,393	8,870,234	9,512,102	10,130,388	10,788,863
Investment & Interest Revenue Received	4,208,056	1,796,826	683,203	684,611	840,475	846,267	1,058,217	1,302,279	1,565,854	1,850,634
Grants & Contributions	328,528	234,499	310,439	875,358	1,102,926	1,149,603	1,254,147	1,370,873	1,492,267	1,512,757
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-
Other	939,847	1,003,783	1,083,769	1,170,341	1,264,049	1,365,492	1,465,545	1,559,907	1,657,550	1,761,391
<b>Payments:</b>										
Employee Benefits & On-Costs	(4,193,759)	(4,387,727)	(4,598,338)	(4,819,058)	(5,050,373)	(5,343,295)	(5,599,773)	(5,868,562)	(6,179,596)	(6,507,114)
Materials & Contracts	(15,082,897)	(15,977,438)	(16,700,666)	(17,452,196)	(18,237,545)	(19,235,721)	(20,106,437)	(21,011,227)	(22,058,972)	(23,161,921)
Borrowing Costs	(135,851)	(88,692)	(2,346,216)	(8,287,003)	(11,769,509)	(13,409,823)	(13,826,391)	(14,200,100)	(14,520,555)	(14,784,601)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Operating Activities</b>	<b>13,704,818</b>	<b>12,328,959</b>	<b>10,708,455</b>	<b>7,191,798</b>	<b>6,146,448</b>	<b>6,598,643</b>	<b>8,730,256</b>	<b>10,710,694</b>	<b>12,605,312</b>	<b>14,612,077</b>
<b>Cash Flows from Investing Activities</b>										
<b>Receipts:</b>										
Sale of Investment Securities	9,930,636	48,197,630	23,153,188	1,425,530	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(22,980,000)	(99,960,000)	(137,350,000)	(69,415,000)	(27,150,000)	(15,700,000)	(10,937,500)	(11,180,938)	(11,430,461)	(11,686,222)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(13,049,364)</b>	<b>(51,762,370)</b>	<b>(114,196,812)</b>	<b>(67,989,470)</b>	<b>(27,150,000)</b>	<b>(15,700,000)</b>	<b>(10,937,500)</b>	<b>(11,180,938)</b>	<b>(11,430,461)</b>	<b>(11,686,222)</b>
<b>Cash Flows from Financing Activities</b>										
<b>Receipts:</b>										
Proceeds from Borrowings & Advances	-	40,000,000	105,000,000	65,000,000	35,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>										
Repayment of Borrowings & Advances	(655,453)	(566,589)	(1,511,643)	(4,202,328)	(6,232,391)	(7,560,696)	(8,223,884)	(9,122,306)	(10,073,982)	(11,082,067)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(655,453)</b>	<b>39,433,411</b>	<b>103,488,357</b>	<b>60,797,672</b>	<b>28,767,609</b>	<b>7,439,304</b>	<b>6,776,116</b>	<b>5,877,694</b>	<b>4,926,018</b>	<b>3,917,933</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(0)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,764,057</b>	<b>(1,662,052)</b>	<b>4,568,873</b>	<b>5,407,450</b>	<b>6,100,869</b>	<b>6,843,788</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>8,764,057</b>	<b>7,102,004</b>	<b>11,670,877</b>	<b>17,078,327</b>	<b>23,179,195</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>8,764,057</b>	<b>7,102,004</b>	<b>11,670,877</b>	<b>17,078,327</b>	<b>23,179,195</b>	<b>30,022,984</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>8,764,057</b>	<b>7,102,004</b>	<b>11,670,877</b>	<b>17,078,327</b>	<b>23,179,195</b>	<b>30,022,984</b>
<b>Investments - end of the year</b>	<b>76,443,855</b>	<b>28,246,224</b>	<b>5,093,036</b>	<b>3,667,506</b>	<b>3,667,506</b>	<b>3,667,506</b>	<b>3,667,506</b>	<b>3,667,506</b>	<b>3,667,506</b>	<b>3,667,506</b>
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>77,443,855</b>	<b>29,246,224</b>	<b>6,093,036</b>	<b>4,667,506</b>	<b>12,431,563</b>	<b>10,769,511</b>	<b>15,338,384</b>	<b>20,745,833</b>	<b>26,846,702</b>	<b>33,690,490</b>
<b>Representing:</b>										
- External Restrictions	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-
- Unrestricted	77,443,855	29,246,224	6,093,036	4,667,506	12,431,563	10,769,511	15,338,384	20,745,833	26,846,702	33,690,490
	<b>77,443,855</b>	<b>29,246,224</b>	<b>6,093,036</b>	<b>4,667,506</b>	<b>12,431,563</b>	<b>10,769,511</b>	<b>15,338,384</b>	<b>20,745,833</b>	<b>26,846,702</b>	<b>33,690,490</b>